

WORLD SAILING **MATCH RACING COMMITTEE** **ANNUAL WORK PLAN 2025-2028**

1. Match Racing Committee

2. Committee Members

Anne Malledant FRA	Leatrice Oatley BER	Russell Green NZL
Annika Carlunger SWE	Michael O'Connor IRL	Luigi Bertini ITA
Ute Monnin-Wagner AUT	Marios Zisimatos GRE	Michael Röllich FIN
Betsy Alison USA	Nelson Horn Ilha BRA	

3. Teams

Teams	Lead	Members
Youth	Luigi Bertini	Anne Malledant, Marios Zisimatos, Michael Röllich, Liz Baylis, Jordan Reece
Women & WWMRT	Annika Carlunger	Anne Malledant, Liz Baylis, Jordan Reece
Blind	Betsy Alison	Michael O'Connor, Nelson Horn Ilha, Michael Röllich
Nations Cup	Michael O'Connor	Betsy Alison, Leatrice Oatley, Luigi Bertini
Special Events (AC, WMRT)	Russell Green	Michael Röllich, James Pleasance
Rules	Nelson Horn Ilha	Michael O'Connor, Luigi Bertini, Russell Green, Marios Zisimatos, Michael Röllich, Liaise with RRC Richard Slater
RM&O, Documents	Marios Zissimatos	Anne Malledant, Leatrice Oatley
Ranking & Grading	Anne Malledant	Ute Monnin-Wagner, Michael Röllich, Sylvain Escurat, Maciek Cylupa
Sailor Experience	Ute Monnin-Wagner	Annika Carlunger, Betsy Alison, Marios Zissimatos
Media & Communication, Event calendar	Leatrice Oatley	Annika Carlunger, Michael Röllich

4. Remit and Strategic Alignment

[“Ready for the Future 2025-2029”](#)

[“Olympic Vision”](#)

[“Sustainability Agenda 2030”](#)

[“Steering the Course: Women in Sailing”](#)

[“Para Inclusive Strategy”](#)

<u>Mission/Remit</u>	The purpose of the Match Racing Committee is to advise and report to Council on the: promotion and co-ordination of match racing throughout the world, world championships in match racing, rankings and match race organisation.
<u>Alignment to WS Strategies</u>	

Link to	World Sailing Strategy
Events and Commercial	By providing high level competitions like the World Championships of Match Racing, the Nations Cup and the World Match Racing Tour and the Women's World Match Racing Tour – attract commercial partners and enhance event visibility
Growth	By promoting global reach through match racing events and rankings – supporting sailor development by creating a pathway from fleet and Olympic sailing towards professional circuits and events using match racing formats like the America Cup, SailGP and the World Match Racing Tour
Governance	By ensuring efficient organisation of match racing through - structured committee work and rankings management
Impact	By offering competitive opportunities that can contribute to social and economic impact - by engaging diverse sailing communities
World Sailing benefits from Match Racing by	<ul style="list-style-type: none"> • Enhancing its global visibility and commercial appeal • Supporting the development of skilled sailors • Providing structured governance models for match racing events • Contributing to the growth of vibrant sailing communities worldwide

5. Objectives for the Year

List 3–5 specific, measurable, achievable, relevant, and time-bound (SMART) objectives for the year.

Objective 1	To get resources to fix the correct calculation for the World Sailing Match Racing Ranking
Objective 2	To develop and make easily accessible data from the Match Racing ranking by introducing a function that filter relevant data from the ranking for event organisers, teams and skippers.
Objective 3	To reintroduce the match racing portal/ microsite on the World Sailing website where all relevant information concerning match racing can be stored for easy access to all stakeholders
Objective 4	To sync information provided in the World Sailing Match Racing World Championship bid documents with the roles and responsibilities in the World Sailing Event contracts to avoid any surprises for stakeholders. To run the bidprocess 2027-2029 Youth and Women's World Championships
Objective 5	To grow match racing worldwide together with local stakeholders and to help sailors to develop and learn skills that will be useful to them throughout their sailing lives and provide a pathway from dinghy racing into keelboat racing
Objective 6	<p>To improve the communication between event organisers, especially the hosts of the Youth and Women Match Racing World Championships and the Nations Cup, and World Sailing Communications, Digital & Partnerships team.</p> <p>To secure that a smooth process is established with World Sailing to guarantee that World Sailing Match Racing events receive effective publicity through World Sailing media channels.</p>

6. Key Activities

- Break down the objectives into actionable tasks with deadlines and responsible parties.
- Define key performance indicators (KPIs) to measure progress and success.
- Outline the resources required to achieve the objectives.

OBJECTIVE 1		To fix the World Sailing Match Racing ranking calculation		
TASKS	DEADLINE	RESPONSIBLE PARTY	KPI	RESOURCE REQUIRED
Decision by World Sailing board	30.6.2025	Cory Sertl, Daniel Belcher	Successful decision	World Sailing IT budget
Ranking and Grading Team		Anne Malledant, Sylvain Escurat, Michael Röllich	Consulting World Sailing on correct calculation	Time

OBJECTIVE 2		To develop the filtering function for World Sailing ranking		
TASKS	DEADLINE	RESPONSIBLE PARTY	KPI	RESOURCE REQUIRED
Decision by World Sailing board	30.6.2025	Cory Sertl, Daniel Belcher	Successful decision	World Sailing IT budget
Ranking and Grading Team		Anne Malledant, Sylvain Escurat, Michael Röllich	Consulting World Sailing on concrete need and performance	Time

OBJECTIVE 3		To reintroduce the Match Racing portal/ microsite on World Sailing webpage		
TASKS	DEADLINE	RESPONSIBLE PARTY	KPI	RESOURCE REQUIRED
Decision by World Sailing board	30.6.2025	Cory Sertl, Daniel Belcher	Successful decision	World Sailing IT budget
Ranking and Grading Team		Anne Malledant, Michael Röllich	Consulting World Sailing on concrete need and performance	Time

OBJECTIVE 4		To sync information provided in bid documents with event contracts and run the bid process for 2027-2029 Youth and Women's World Championships and the Nations Cup		
TASKS	DEADLINE	RESPONSIBLE PARTY	KPI	RESOURCE REQUIRED
Review by World Sailing legal and World Sailing events	30.6.2025	Urvashi Naidoo, Corinne McKenzie	Sync completed	Time effort
To run the bid process for the 2026-2028 Youth and Women's World Championships	30.6.2025	Corinne McKenzie	Bid process started	Time effort

Bid evaluation panel makes a recommendation to the Match Racing Committee and the Match Racing Committee to World Sailing board	30.9.2025	Annika Carlunger, Luigi Bertini, Michael Röllich	Recommendation to World Sailing board of organisers for the Youth and Women's Match Racing World Championships	Time effort
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OBJECTIVE 5		To grow match racing worldwide		
TASKS	DEADLINE	RESPONSIBLE PARTY	KPI	RESOURCE REQUIRED
Extract data from World Sailing ranking	30.6.2025	Corinne McKenzie, Pedro Rodrigues	Access to relevant data (#events, #nations, #teams, geographical spread, ... from 2021-2024 and 2025 forward	Time effort and access to World Sailing Match Racing ranking
Match Racing Committee – creates visual representation of data and draws conclusions together with World Sailing staff	30.6.2025	Michael Röllich, Anne Malledant	Visual representations of data and drawing of conclusions is done	Time effort

OBJECTIVE 6		To secure an effective process for distributing World Sailing Match Racing events in World Sailing media channels		
TASKS	DEADLINE	RESPONSIBLE PARTY	KPI	RESOURCE REQUIRED
Include World Sailing media criteria in the bid documentation and event agreements with roles and responsibilities	30.6.2025	Scott Dougal, Corinne McKenzie, Urvasi Naidoo	Criteria included in bid documents and event agreements	Time effort
Match Racing Committee - Media & Communications team	30.6.2025	Leatrice Oatley, Annika Carlunger, Michael Röllich	Write and visualise process with roles and responsibilities and secure that events organisers know how the process works	Time effort
Consult with World Sailing Technical Delegates who represent World Sailing at Youth and Women Match Racing World Championships	30.6.2025	Liz Baylis, Anne Malledant, Michael O'Connor	Document practices	Time effort

7. Reporting and Review

Establish a process for regular reporting and review.

Example: "Submit quarterly progress reports to the World Sailing Board and present findings at the annual general meeting."

8. Continuous Improvement

Include a section for lessons learned and recommendations for the next year.